

Industrial or “White” Biotechnology Policy Trends: an OECD Perspective

Richard A. Johnson

Chairman, OECD/BIAC Technology &
Innovation Committee; OECD Global STI
Advisory Council

CEO, Global Helix LLC; National Academy of
Sciences, Board on Life Sciences

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johnsri@alum.mit.edu

Theme

- **Industrial or “White” Biotechnology increasingly is viewed as a key driver for developing the Bioeconomy, the “Next Production Revolution”, and Green Growth by advancing:**
 - Sustainable economic growth, innovation, advanced manufacturing, and competitiveness;
 - Solutions to societal grand challenges in multiple domains (energy, environment, food, health);
 - Security, including economic, energy, and geopolitical security; and
 - Jobs, education, and skills for 21st Century society and economy

21st Century Innovation Will Rely on Biology

Discoveries at all levels of biology will reverberate throughout science and provide the transformational insights that will lead to practical solutions in seemingly unrelated research areas. (NRC Report)

National Academy of Sciences 2010, 2012;
2014; 2015
U.S. National Science Foundation 2010, 2015

Benefits: Responding to Urgent Needs



L. Clarke, Co-Chair, UK SB Leadership Council, 2013

White Biotechnology as a Robust Set of Transformative Technologies for Innovating the Bioeconomy and Addressing Societal Grand Challenges



- “A bioeconomy is one based on the use of research and innovation in the biological sciences to create economic activity and public benefit”
- Leveraging advances in biology, engineering, and information sciences to drive and reshape biotechnology and advanced production for technological advantage and broad societal benefits

Building a Bioeconomy as Core Foundation for 21st Century Competitiveness, Grand Challenges, and Growth in Next Production Revolution (NPR)

OECD Daejeon Ministerial Mandate for NPR - October 2015

OECD Capacity Building and Coordination for National Bioeconomy and Bio-Innovation Strategies



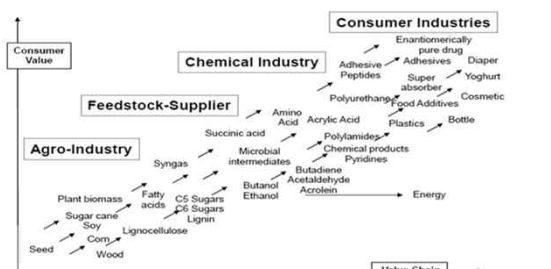
White Biotechnology – a new source of competitive advantage, domestically and globally

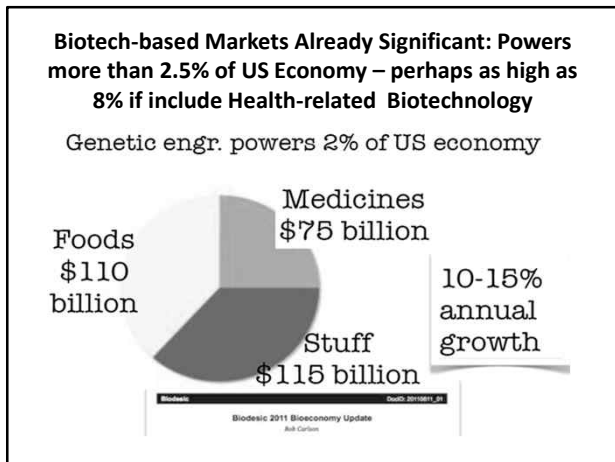
- Green chemistry, materials
- Water
- Agro-food
- Logistic sector
- Energy: Biofuels, Biogas
- Plantbreeding, horticulture



Phase II Industrial Biotech Markets Beyond Biofuels – Shifts to Specialty Chemicals, Consumer Goods, New Materials, and Industrial Intermediates

Industrial Biotechnology: Cooperation all over the Value-Chain





Industrial Biotechnology Continues to Grow Rapidly

USDA 2015 Report to Congress = **\$369 billion in Industrial Biotechnology in 2013**

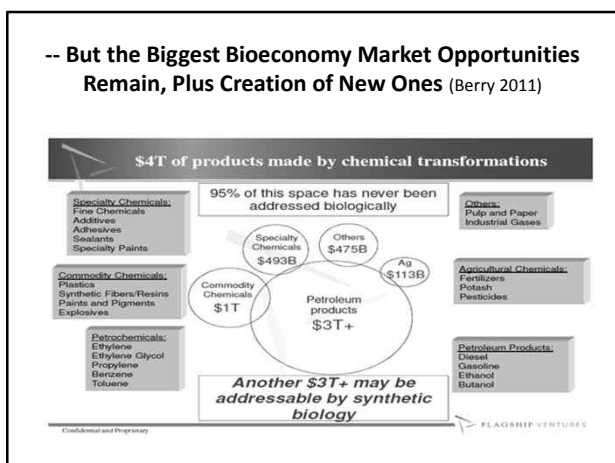
EU = **€50 billion from core industrial biotech**

An Economic Impact Analysis of the U.S. Biobased Products Industry
A Report to the Congress of the United States of America

Authored By
Jay S. Golden¹, Robert B. Hamfield², Jose Daystar¹ and T. Eric McConnell²
¹Duke University and ²North Carolina State University

The bioeconomy enabled

A roadmap to a thriving industrial biotechnology sector in Europe



Industrial Biotech as a Key Driver for Sustainable Growth and Grand Challenges -- Environment/Climate Change, Energy Security, and Resource Productivity (Berry 2011)

Strong drivers are leading to increased investment in bio-production processes

Global Oil Prices Rising Over the Long Term
Explosion in Biobased Materials Market
Increase in Consumer Demand for Environmentally-Friendly Products
Government Regulation to Curb Greenhouse Emissions

US Energy Information Administration
NatureWorks PLA
NEW ENERGY

FLAGSHIP VENTURES

21st Century Solutions to a Wide-range of Key Global Challenges – Linking White Biotech, Sustainability, Climate Change and Green Growth

Key sustainability challenges

- Eradicating extreme poverty
- Defeating preventable diseases
- Providing the energy our economies need without wrecking the climate our environment needs
- Adapting to the degree of climate change that can no longer be avoided
- Managing the intensifying competition for the planet's land, water, & biomass
- Stemming the toxification of terrestrial ecosystems
- Maintaining the productivity & ecological integrity of the oceans

Industrial Biotechnology as an OECD Thematic Policy Priority (2014-2019)



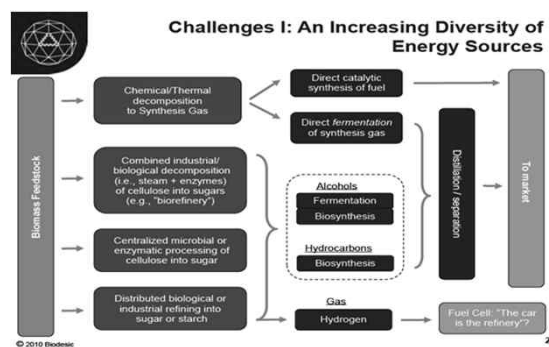
High Level Themes 2014-2019

Innovation for health and green growth	Technologies enabling advanced production
Open and responsible innovation	Statistics, Indicators and Assessment

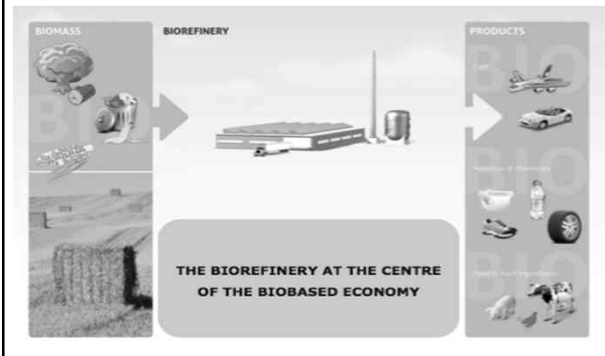
Substantive Areas and Technologies	Cross-Cutting Themes
The Sustainable Bioeconomy	Open & Responsible Innovation
Advanced Manufacturing, Materials, and Automation	Novel Investment Instruments for Emerging Tech
Technology, Health, and the Human Future	Assessment of technology

10 Key Drivers Shaping Policy in the OECD for Industrial Biotechnology

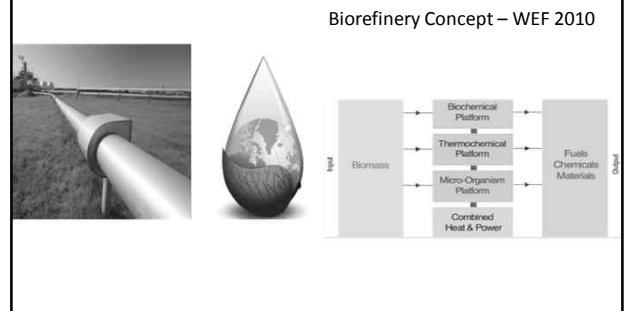
1. Emerging White Biotech as a Disruptive Game Changer: Policies for the new Bio-based Production Platforms and Value Chains that Challenge Former Methods of Production (Carlson 2010)



OECD Biomass Sustainability Platform



OECD Biorefineries Infrastructure Policy and Models



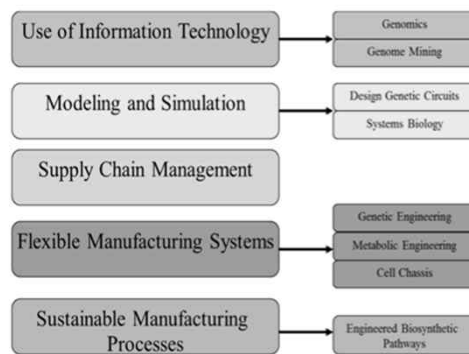
Next-generation Manufacturing (and Services/Data) Likely to be the Real “Killer App” and Innovation Frontier for Industrial Biotechnology

DARPA – Living Foundries:
US\$250M investment in next-generation bio-based manufacturing



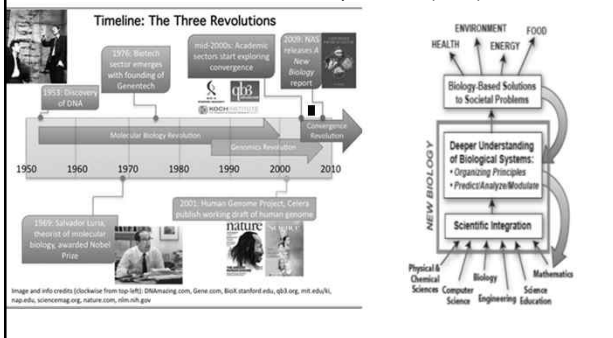
“The biological world is displacing the machine as a general world of design.”

Neri Oxman, MIT Media Lab



IDA, Emerging Global Trends in Advanced Manufacturing (2012)

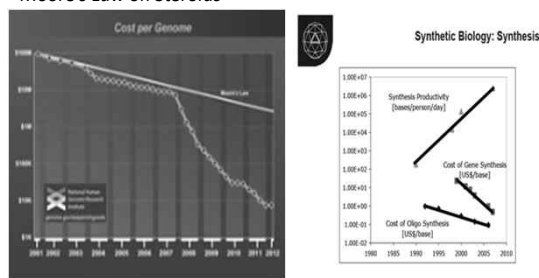
2. CONVERGENCE of Biology with Physical Sciences (including Green Chemistry) & Engineering = the Third Revolution in the Life Sciences. One of the foundational trends in STI for next 20 years MIT (2011)



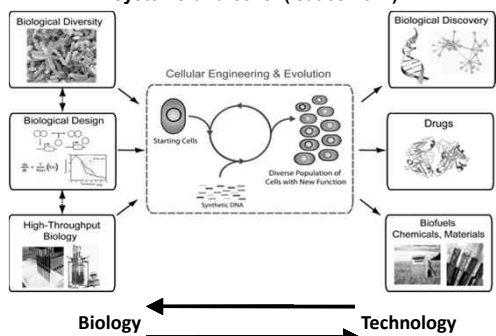
3. EXPONENTIALS: Industrial Biotech as a Tools Revolution
 (1) Sequencing + (2) Synthesis + (3) Reading AND Writing DNA + (4) Genome Scale Engineering Tools + (5) High Throughput Technologies + (6) Code Refactoring + (7) Biological Parts and Circuits + (8) Genome Editing (CRISPR/Cas9)

Tools in the Life Sciences:
Moore's Law on Steroids

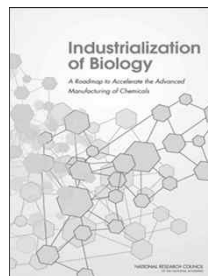
Synthesis and Carlson Curves



Summary: Set of Enabling Technologies to design, engineer and evolve biologically based parts, novel devices and systems, and to redesign naturally occurring biological systems and cells (Isaacs 2011)



4. Industrialization of Biology: A Roadmap to Accelerate the Advanced Manufacturing of Chemicals
 (National Academy of Sciences May 2015)

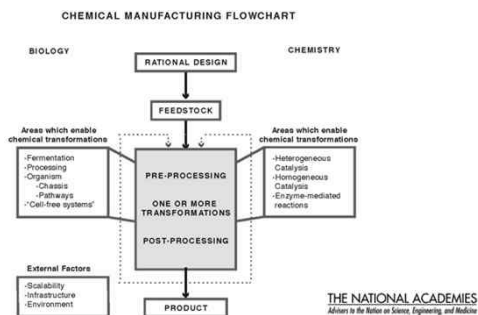


Thomas Connelly, Jr. (Chair), E.I. du Pont de Nemours & Company (ret.), Committee Chair
 Douglas Friedman, Study Director
 Richard A. Johnson, NAS Board on Life Sciences
 Committee on the Industrialization Of Biology: A Roadmap To Accelerate Advanced Manufacturing Of Chemicals
 Board on Chemical Sciences and Technology
 Board on Life Sciences

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 Advisors to the Nation on Science, Engineering, and Medicine

A Vision of the Future

- Chemical Manufacturing:** The vision is one where biological synthesis and engineering and chemical synthesis and engineering are *on par with one another* for chemical manufacturing.

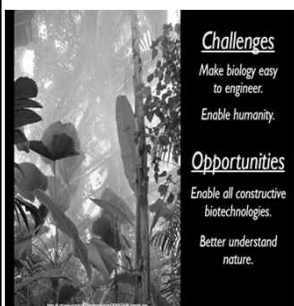


Why Now?

- Science is Advancing:** The past decade has seen an explosion in the technologies to compose, read, write, and debug DNA. This has rapidly increased the scale and sophistication of genetic engineering projects, and in the near term this will lead to more complex chemical structures and composite nanomaterials, which require precise control over dozens of genes.
- Industry is Ready:** Increasing use of biology to produce high-valued chemical products that cannot be produced at high purity and high yield through traditional chemical synthesis, as well as increased production of high-volume chemicals in cases where biology represents a better synthetic pathway (cheaper and greener) than the conventional chemical synthesis.

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5. Synthetic Biology or Engineering Biology as the Core Driver and "New Normal" for Industrial Biotechnology



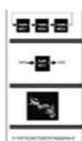
Challenges

Make biology easy to engineer.
Enable humanity.

Opportunities

Enable all constructive biotechnologies.
Better understand nature.

ABSTRACTION



DECOUPLING



STANDARDIZATION



Abstraction to enable engineered bio-simplicity

8 Bit Synchro. Counter

Systems = One or more devices encoding a human defined function(s).

Abstraction barrier! Do not cross!

DNA Inversion Data Latch

Devices = One or more parts encoding a human defined function(s).

Abstraction barrier! Do not cross!



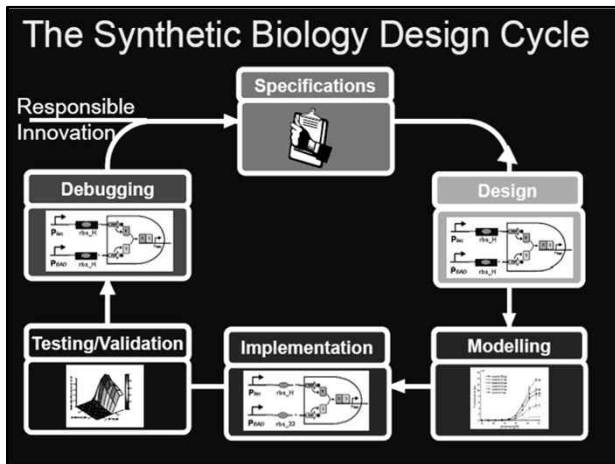
Parts = Basic biological functions encoded via DNA.

Abstraction barrier! Do not cross!

TATAGGGAGA

DNA = Primary sequence and material.

Endy, Stanford - 2012




Synthetic Biology Increasingly is a Foundational Technology for Industrial Biotechnology: Combines Economic Value Creation and Meeting Global Grand Challenges

World Economic Forum ranks SynBio as #2 key technology for 21st C. – after Big Data/ICT

Fidelity Investments – SynBio “is the defining technology of next century” for global investments (June 2013)



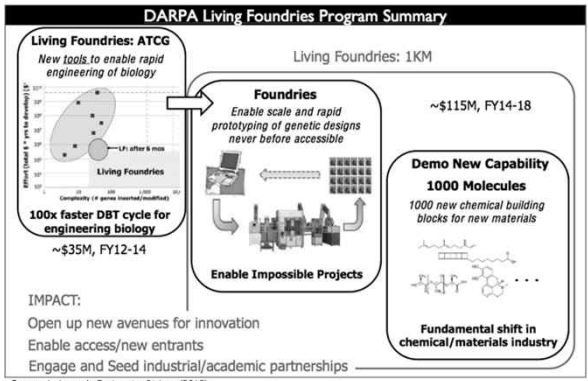

6. BIOLOGY as TECHNOLOGY – Leverage Biology as a Technology Platform for Multiple, Transformative Applications



Engineering Biology

Design and construct genetic pathways, networks and systems to harness the powerful synthetic and functional capabilities of biology.

DARPA Living Foundries Program Summary



Living Foundries: ATCG
New tools to enable rapid engineering of biology

Living Foundries: 1KM
~\$115M, FY14-18

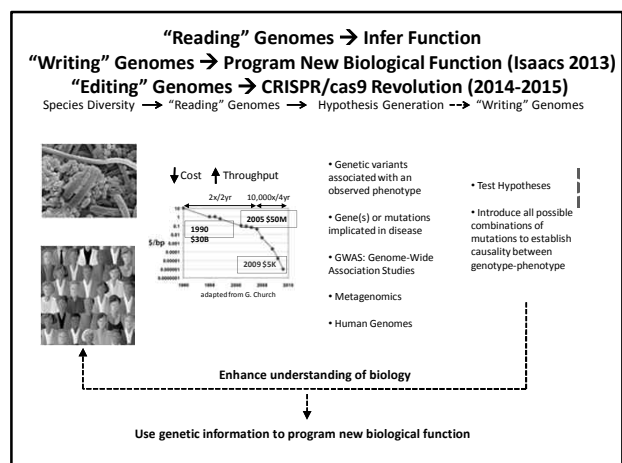
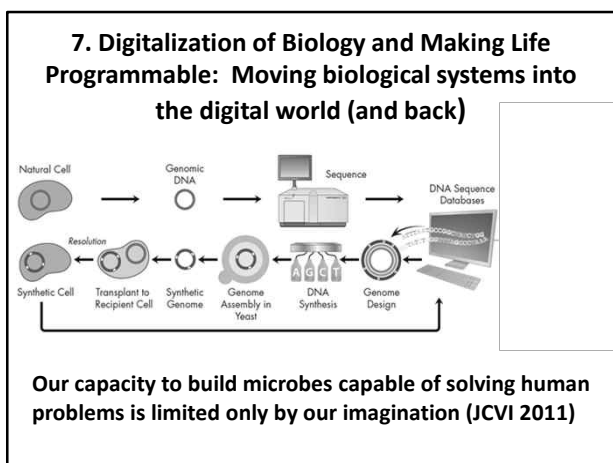
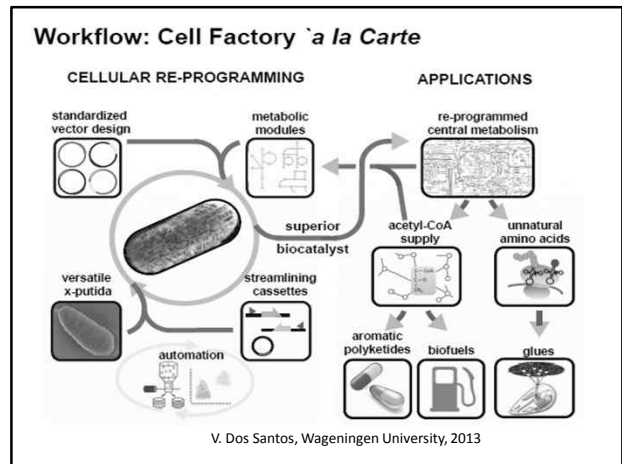
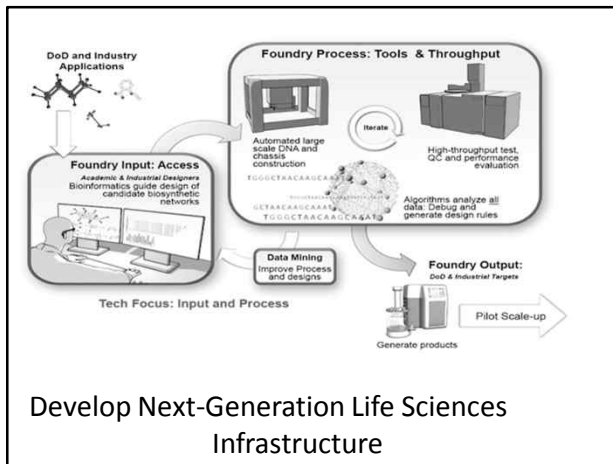
Foundries
Enable scale and rapid prototyping of genetic designs never before accessible

Demo New Capability
1000 Molecules
1000 new chemical building blocks for new materials

IMPACT:
Open up new avenues for innovation
Enable access/new entrants
Engage and Seed Industrial/academic partnerships

Source: Jackson, A. *Engineering Biology*, (2013)

Adapted from the Report on Science, Engineering, and Medicine



Bioeconomy (and Policy) Increasingly Driven by Biology as an Information Science and Engineering Approaches

7. Control & dyn. systems
6. Reverse engineering
5. Fab, CAD & EDA
4. Standards & abstraction
3. Languages & grammars
2. Device design
1. Info. theory & signal proc.

8. Bioeconomy – Will Disrupt Today’s Global Value Chains and Farm-to Factory Supply Chains (Smolke, July 2015)

SYNTHETIC BIOLOGY

Complete biosynthesis of opioids in yeast

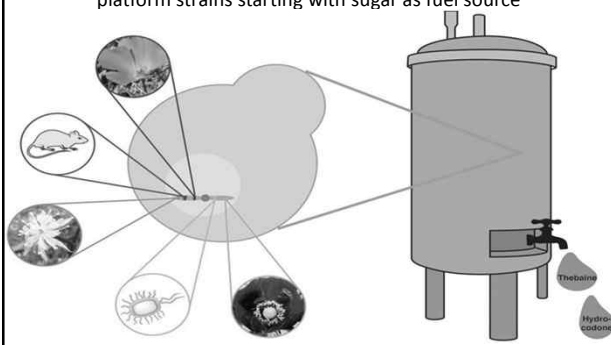
Stephanie Galanie,¹ Kate Thodey,² Isla J. Trenchard,² Maria Pilslinger Interrante,³ Christina D. Smolke^{1,2*}

Opioids are the primary drugs used in Western medicine for pain management and palliative care. Farming of opium poppies remains the sole source of these essential medicines, despite diverse market demands and uncertainty in crop yields due to weather, climate change, and pests. We engineered yeast to produce the selected opioid compounds thebaine and hydrocodone starting from sugar. All work was conducted in a laboratory that is permitted and secured for work with controlled substances. We combined enzyme discovery, enzyme engineering, and pathway and strain optimization to realize full opiate biosynthesis in yeast. The resulting opioid biosynthesis strains required the expression of 21 (thebaine) and 23 (hydrocodone) enzyme activities from plants, mammals, bacteria, and yeast itself. This is a proof of principle, and major hurdles remain before optimization and scale-up could be achieved. Open discussions of options for governing this technology are also needed in order to responsibly realize alternative supplies for these medically relevant compounds.

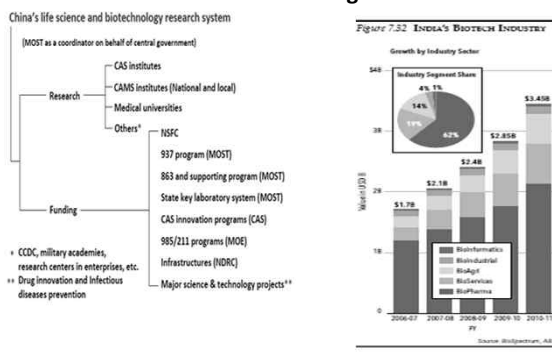
Opioids are an important class of medicines that include the analgesic morphine and the antitussive codeine. The World Health Organization (WHO) classifies these compounds as essential medicines because of their utility in treating severe pain, in pain management, and in palliative care (2). In the developing world, there are shortages of painkillers; the WHO has estimated that 6.5 billion people have “low to nonexistent access to treatment for moderate or severe pain” (2). All natural opiates (e.g., morphine and codeine) and semisynthetic opiates (e.g., oxycodone, hydrocodone, and hydromorphone) are currently de-

rived from the opium poppy (*Papaver somniferum*). Approximately 100,000 ha of opium poppy are cultivated annually to yield poppy straw containing more than 800 tons of opiates, primarily morphine and thebaine, to meet licit medical and scientific demands (2). The majority of poppy-derived morphine and thebaine is chemically converted into higher-value compounds, including codeine, oxycodone, and hydrocodone. Industrial poppy farming is susceptible to environmental factors such as pests, disease, and climate, which can introduce instability and variability into this geographically concentrated supply chain, resulting in pressure to diversify supply (4). Despite these market demands and increasing supply

Future Revolution in BioManufacturing: Example - Smolke engineered complex, complete biosynthetic pathway in yeast for de-novo production of opioids and optimization of platform strains starting with sugar as fuel source

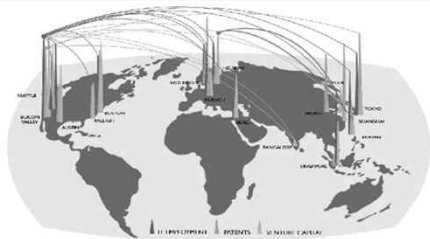


9. The Globalization of Industrial Biotech and Bioeconomy in National Innovation and Economic Growth Strategies



Globalization – an emerging era in the Bioeconomy with dispersed industrial biotech capacity, new value chains, new players, and new risks

THE WORLD IS NOT FLAT – IT'S SPIKED THE GLOBAL NETWORK OF REGIONS



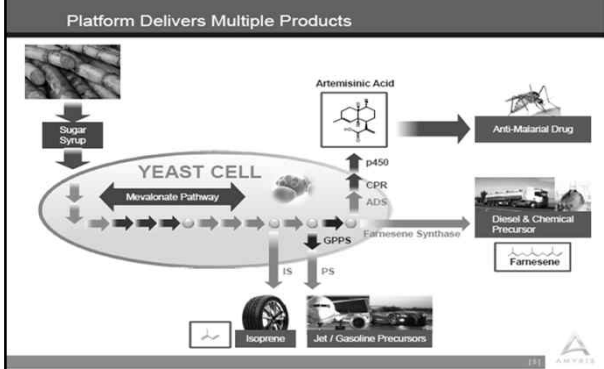
10. Transformational New Business Models and Non-Technological Innovation are Driving Industrial Biotechnology

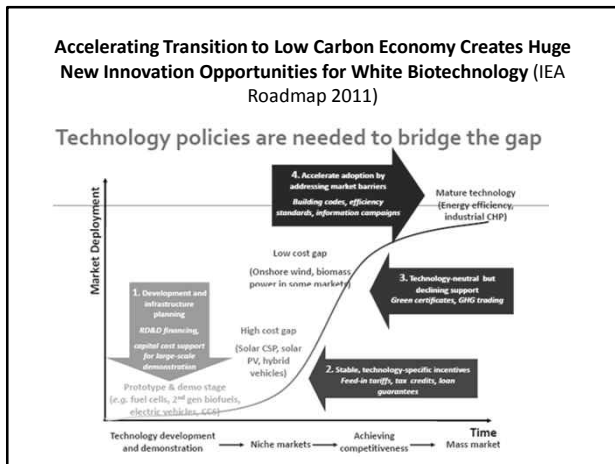


Increased Focus on Disruptive Innovation to Change the Cost Curves, Technology Frontiers and Scaling Options

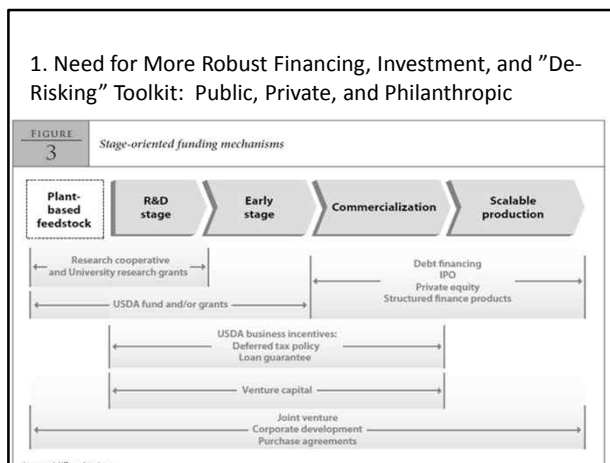


Multi-use Core Platforms and Infrastructure as Evolving Business Model in Biotechnology





10 Key Policy Challenges in the OECD for Realizing Industrial Biotechnology’s Economic and Social Benefit Potential



New Types of Research and Investment Funding Challenges in an Era of Fiscal Constraint – Scaling and Prototyping Industrial Biotechnology to Commercially Competitive Levels

Aligning Investments, Lab-to-Market Policies, and Entrepreneurship Policy Frameworks

Global and National Public-Private Partnerships to “De-Risk” Biotech Investments

Investment Challenge

Transforming ideas into applications
Creating business models
Firm creation and innovation success

Researchers and entrepreneurs create new ideas
No capital
Dead ideas
No capital
Dead firms
Firm creation and innovation success

Double “Valley of Death”

FIGURE 7
Benefits of digital biotech public-private partnerships

Public Benefits	Shared Benefits	Private Benefits
<ul style="list-style-type: none"> Geographic security Long-term non-petroleumian solutions Climate change mitigation Jobs creation Clean energy and science leadership 	<ul style="list-style-type: none"> Technology commercialization Industry growth and market stability Shared investment Domestic energy supply Sustainable industry development 	<ul style="list-style-type: none"> Innovation acceleration Shared risk and capital efficiency Competitive edge Breakdown of legal and regulatory hurdles Growth stimulation Blue print

Source: U.S. Department of Energy, Energy Efficiency and Renewable Energy

Leveraging Government Research Funding Policies by Investing in Shared, Open, and Accessible Infrastructure for 21st C Research and Pre-competitive Uses for the Industrialization of Biology

Model circuits

Biosynthesis applications

Why the gap between tools and applications?

Levinson A, et al. 2009. Nature. 458: 411-2
Bates T, et al. 2009. Nature. 458: 1130-4
Martin VA, et al. 2009. Nat Biotech. 27: 796-802

2. Global and Domestic Governance Issues: Growing Regulatory Conflicts, Uncertainty, and “Disconnects”

Regulatory Conflicts and Uncertainty ... Within OECD Countries... Magnified by Growing International Regulatory Divergence

Comprehensive Review of U.S. National Biotechnology Regulatory Framework and Biotech Policy Ordered by Pres. Obama – the “Coordinated Framework” (2015-2016)

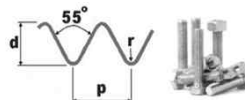
- “While the current regulatory system for biotechnology products effectively protects health and the environment, advances in science and technology since 1992 have been altering the product landscape. That’s why today the White House is issuing a memorandum directing the three Federal agencies that have oversight responsibilities for these products— EPA, FDA, and USDA—to develop a long-term strategy to ensure that the system is prepared for the future products of biotechnology, and commission an expert analysis of the future landscape of biotechnology products to support this effort.”

White House -- July 2015

Bioeconomy Complexity, Uncertainty & Multidisciplinary Nature Pose Problems for Traditional Regulatory Regimes

- Regulatory Science in all countries lags cutting-edge bioeconomy science, engineering, and innovative activities
- Trade Policy: WTO rules and the growing risks of “Techno-protectionism” in White Biotechnology trade (products/services/data) because the economic stakes are high
- Precautionary Principle v. Science or Risk-based Approaches
- Risks of technology “exceptionalism”— efforts to regulate the technologies rather than specific products or situations

3. International Standards and Metrology Policies are Key Enablers for the Bioeconomy



Standardization (Kahl 2013)

Technical standards for synthetic biology are under development

- Engineering and computer science influence
 - Standards setting, interoperability, and interchangeability
- Ethos of open innovation
 - Prominent concerns about intellectual property (primarily patents)
- Roles of standards
 - “[T]he definition, description and characterization of the basic biological parts, as well as standard conditions that support the use of parts in combination and overall system operation.” (Endy 2005)
 - Structure, function, description, measurement, data, information exchange, software, biosafety and biosecurity, and even law



PHYSICAL COMPOSITION
BioBricks assembly, BglBricks assembly, etc.



FUNCTIONAL COMPOSITION
Expression Operating Unit (EOU)



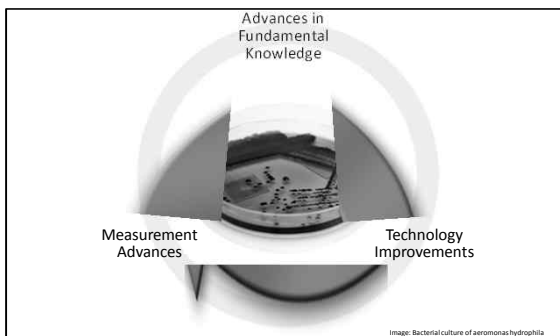
UNITS OF MEASURE
Relative Promoter Unit (RPU)



DATA EXCHANGE
SBOL, Dicom-SB, JBEI

Science & Measurement Are Inextricably Linked

- Metrology, Tools, Platforms, Metrics, and Advanced Modeling



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4. Open Science, Open Data, and Data-driven Innovation – OECD Mandates and Policy Recommendations (2015)

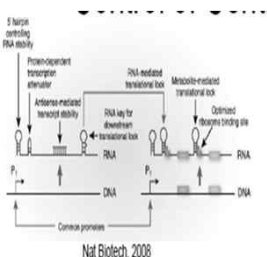


Creating a Bioeconomy "Production Commons" – e.g., BioFABS: Standardized Industrial-scale Platforms Sharing Biological Parts and Libraries of DNA Code

STANFORD BioFAB as a Model for Developing a Global BioFAB Network – Open, Shared, Accessible



Mapping Model Organisms and Producing Standardized Biological Parts in the Public Domain



Nat Biotech, 2008

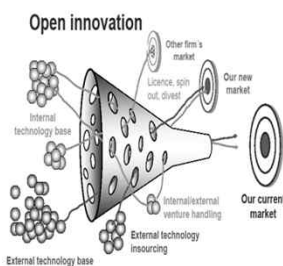
5. Getting the Balance Right is Hard, but Necessary
Intellectual Property Rights and Freedom-to-Operate

White biotech needs public policies and collaborative mechanisms that promote broad and robust pre-competitive openness, sharing, and access

But strong and robust IPR needed to enable later-stage economic value creation, IPR-enabled commercialization, open innovation, and market-based investments



Competing Visions of "Openness" Abound: Aligning Industrial Biotech with new "Open" Science and Innovation Models



Open source
Open science
Community Norms of Openness
Open Access

Slide with credit from Prof Henry Chesbrough, UC Berkeley. Open Innovation: Renewing Growth from Industrial R&D. 19th Annual Innovation Conference, Minneapolis, Sept 27, 2004



6. Policies for Safeguarding the Bioeconomy

Responsible Innovation


Beyond Traditional Biosecurity and Biosafety: Bio-CyberSecurity + new Global Value and Supply Chains + Resilience + Methods







7. Bioeconomy Workforce: Education, Training, and Skills as Social Benefit Infrastructure - e.g., iGEM Foundation and iGEM Global Competition

"THE" Engineering Biology Global Competition for students: 16,000+ Global, Connected Alumni in 10 years

2015 iGEM Jamboree in Boston: 50+ countries, 280 university teams, and 4,500+ participants




National Strategies for Skills: e.g., U.S. Emphasizing Human Capital Ecosystem and Creative Talent for the Bioeconomy - "Soft Infrastructure", Connected Networks, "Knowledge Triangles", and Future Leaders

Engineering Biology Research Consortium

8. Industrial Biotech: Direct Links to Development and Inclusive Growth Policies - Problem-oriented/Solutions-driven

Ex. - CORE TECHNOLOGICAL PLATFORM for the Next GREEN REVOLUTION in AGRICULTURE and FOOD SECURITY

- SUSTAINABLE INTENSIFICATION for Small Holder Farmers**
 - Yield increases Sustainably Produced
 - Returning marginal lands to non-production
 - SB-produced DNA Sensors to monitor soil nutrients or detect food spoilage
- CROP RESILIENCE and STABLE YIELDS**
 - Disease-resistant SB Plant Feedstocks, that can be supplemented with SB environmentally-friendly microorganisms to save water and other inputs
- NITROGEN FIXATION/PHOSPHATE USE**
 - Engineer a Cereal Crop that can Fix its Own Nitrogen
 - Reduce Fertilizers/Ammonia

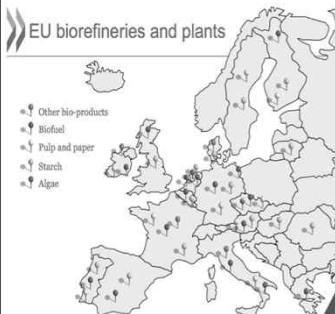


George Church (*Nature* 2010)

- Synthetic biology "will allow developing nations to leapfrog fertilizer-wasting, fossil-fuel-intensive and disease-rife farming for cleaner, more efficient systems, just as they are leapfrogging costly landlines in favor of mobile-phone networks."**

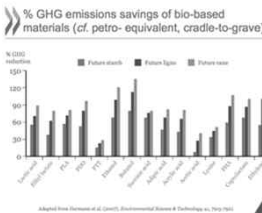
9. Decision Support for Bioeconomy Policymaking

EU biorefineries and plants

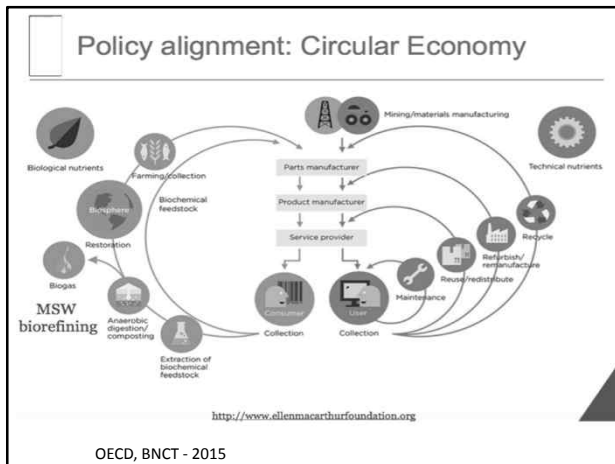


- Other bio-products
- Biofuel
- Pulp and paper
- Starch
- Algae

% GHG emissions savings of bio-based materials (cf. petro- equivalent, cradle-to-grave)



Adapted from Deinum et al. (2013), Environmental Science & Technology, 47, 1041-1048



Food, water, soil security – reconciling agricultural and industrial needs of biomass

- Food production to increase 50-70% by 2050
- Models predict severe future droughts (e.g. 10 years in US Midwest)
- 70% of all fresh water use is for agriculture
- 1 in 4 may suffer water shortages by 2050
- Soil being destroyed at unprecedented rates
- **RESULT:** make more food with less water on less soil AND provide industrial biomass

<http://greenfieldgeography.wikispaces.com/Soil-and-change>

OECD, BNCT - 2015

10. Public Engagement – GENOME EDITING Case Study

Protein & Cell
RESEARCH ARTICLE
CRISPR/Cas9-mediated gene editing in human triploid zygotes
Pujiang Liang, Yantao Ku, Xiye Zhang, Chaokui Ding, Rui Huang, Zhen Zhang, Jie Li, Xiaojie Shi, Yali Chen, Yiping Li, Ying Sun, Yaofu Bai, Zhou Songyang, Wentao Ma, Canshan Zhou, Juejin Huang

Don't edit the human germ line
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Statement on NIH funding of research on gene-editing technologies in human embryos
July 29, 2015
http://www.nih.gov/about/director/04292015_statement_gene_editing_technologies.htm

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Rick Johnson
Email: johnsri@alum.mit.edu